LINCOTRADE & ASSOCIATES

Press Release – For Immediate Release

Lincotrade Secures New Contracts Worth S$112.7 Million, Including the Largest Single Contract of Approximately S$70.0 Million for Addition and Alteration and Office Fit-Out Works at an Educational Institution

- ***The S$70.0 million contract secured in July 2026 marks the largest single contract secured by the Group in its history, exceeding its previous record contract value of S$35.0 million awarded in January 2023.***
- ***S$42.7 million of new contracts were secured in 4Q2026, the majority of which comprise commercial projects in Singapore that are expected to be completed over the next two years.***
- ***Barring unforeseen circumstances, the new contracts are expected to strengthen the Group's order book, enhance revenue visibility and contribute positively to its financial performance over the duration of the projects.***

SINGAPORE, 3 August 2026 – Lincotrade & Associates Holdings Limited **("Lincotrade" or the "Company" or "立鎧企業" and together with its subsidiaries, the "Group")**, a specialist in interior fitting-out services, is pleased to announce that it has secured new contracts with an aggregate value of S$42.7 million during the period between 1 April 2026 and 30 June 2026 ("**4Q2026**"), as well as a record contract valued at approximately S$70.0 million awarded in July 2026. The S$70.0 million contract represents the largest single contract in the Group's history for addition and alteration, and office fit-out works at an educational institution in Singapore.

Commenting on the new contracts secured, Executive Director and CEO of Lincotrade, Mr. Jackie Soh Loong Chow (苏隆昭先生) said: ***"The steady stream of new project wins reflects the continued confidence that our clients place in the Group's capabilities, execution track record and ability to deliver complex, high-quality projects.***

Particularly, the award of our largest-ever single contract, valued at approximately S$70.0 million, marks a significant milestone for Lincotrade as we continue to expand the scale and complexity of projects that we undertake.

Together with the newly secured contracts, this landmark project significantly strengthens our order book and enhances our earnings visibility over the coming years.

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As we build on this momentum, our priority remains on delivering every project safely, efficiently and on schedule, while maintaining operational excellence and pursuing opportunities that align with our long-term growth strategy."

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This press release is to be read in conjunction with Lincotrade's announcement released on 3 August 2026, which can be downloaded via www.sgx.com.

About Lincotrade & Associates Holdings Limited
(Bloomberg Code: LINASC:SP / SGX Code: BFT.SI)

Established in 1991 and based in Singapore, Lincotrade has over 30 years of experience in the interior fitting-out industry and have established a proven business track record since its inception. Since 2006, Lincotrade has had its own in-house processing facility to process, assemble and manufacture Carpentry Products to support and complement its interior fitting-out services.

Lincotrade is engaged in the provision of interior fitting-out services, additions and alterations ("**A&A**") works and other building construction services primarily for the following three segments:

(a) commercial premises, such as offices, hotels, shopping malls and food and beverage establishments;
(b) residential premises such as condominium developments; and
(c) showflats and sales galleries.

Lincotrade's interior fitting-out projects encompass space planning and lay-out, interior construction and finishing works on floorings, ceilings, partitions, doors, fixtures and fittings, mechanical, electrical and plumbing works such as air-conditioning installation, water and sewage fit-outs, lighting, power and other works. Lincotrade also provide A&A works include minor alterations, extension, conversion and upgrading of buildings as well as minor repair and improvement works. In addition, Lincotrade provides building construction services which mainly consist of the construction of showflats and sales galleries.

In FY2025, Lincotrade also ventured into property development business via Linc Venture in Malaysia.

As part of its sustainability strategy, the Group has an established environmental management system to enhance its environmental performance and reduce its impact on the environment. In addition to its commitment in the reduction of on-site energy consumption and construction waste, the Group has been using environmentally friendly materials, such as laminate and veneer made from reconstructed or recycled material, in its projects to reduce lumbering of forests. The Group was awarded the Singapore Green Label by the Singapore

Environmental Council for its wooden panel doors which are made from renewable and sustainable materials.

For more information, please visit their website at http://www.lincotrade.com.sg

Issued on behalf of Lincotrade & Associates Holdings Limited by 8PR.

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*This announcement has been reviewed by the Company's sponsor, SAC Capital Private Limited (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited ("**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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